

Sample for reference. A fully editable spreadsheet version of this template is available [HERE](#).

Program	Impact	Blocks	Current Maturity					Initiatives to Grow & Mature
			Emerging	Limited	Developing	Centralized	Optimized	
Supplier Management	\$\$\$\$	People	Emerging	Limited	Developing			<ul style="list-style-type: none"> Item 1 Item 2 Item 3
		Process	Emerging	Limited	Developing			
		Technology	Emerging	Limited	Developing			
Concept Governance	\$\$\$\$	People	Developing	Centralized				
		Process	Developing	Centralized				
		Technology	Developing	Centralized				
Data & Analytics	\$\$\$\$	People	Developing	Centralized				
		Process	Developing	Centralized				
		Technology	Emerging					
Reporting & Insights	\$\$\$	People	Emerging	Limited	Developing			
		Process	Emerging	Limited				
		Technology	Developing	Centralized				
Regulatory Reports & Audit Management	\$\$\$	People	Emerging	Limited	Developing			
		Process	Emerging	Limited	Developing			
		Technology	Emerging					
Self Funded Group Management	\$\$\$	People	Developing	Centralized				
		Process						
		Technology						
Provider Scorecarding	\$\$	People						
		Process						
		Technology						
Appeals Management	\$	People	Emerging	Limited	Developing			
		Process	Emerging					
		Technology	Emerging	Limited				